# **PJSC LC Europlan**

## **Key Rating Drivers**

**Strong Financial Metrics:** PJSC LC Europlan's ratings reflect its continued record of solid performance, good asset quality helped by rigorous collection function, adequate liquidity and reasonable funding diversification that mitigates refinancing risk. The ratings are constrained by the company's monoline business model contingent on a cyclical Russian auto-market.

**Niche Leader:** Europlan is an autoleasing monoliner and a leader in its niche. It has a nationwide sales network and a market share in autoleasing of 13%. The company focuses on financial leasing, predominantly to SMEs.

**Solid Asset Quality:** Europlan's historically strong asset quality was resilient during the pandemic. Due to rapid growth in 2020 a sizeable portion of the lease book has yet to season, although this risk is mitigated by monthly repayment and low loan-to-values (LTV) on core lease products. Fitch Ratings therefore expects that the company will keep credit costs under control over the next few years.

**Record of Strong Profitability:** Europlan maintained very strong profitability in 2020 despite the challenging operating environment and protected return on average assets at 7%. Commission income covered around half of operational expenses. Impairment charges consumed a modest 3% of operational profit in 2020 – the same as in 2018 and 2019.

**Controlled Increase in Leverage:** Leverage, defined as gross debt-to-tangible equity, was 4.7x at end-1Q21. This increased from 4.4x at end-2020 due to an interim dividend and growth. Continuing solid capital generation will underpin the capital position, provided growth slows down in 2H21–2022 compared to 2H20–1H21. We expect the company's leverage to stabilise at around 4.5x, in line with Europlan's management's target.

Adequate Wholesale Funding Profile: Europlan is predominantly funded by Russian banks but it has increased bond placements since 2019. There are seven local issues outstanding composing 43% of the total funding at end-1Q21. Refinancing risk is mitigated by a record of smooth market access and the short tenor of the lease book, which largely matches funding maturities. Cash and equivalents comprised RUB2.8 billion at end-1Q21, which, together with predictable cash generation, covers short-term liquidity needs.

## **Rating Sensitivities**

**Franchise Strengthening:** Continued franchise strengthening and resilience of Europlan's business model to external shocks, assuming it maintains solid financial metrics (notably profitability and leverage), coupled with improvements in corporate governance could lead to a one-notch upgrade.

**Leverage Increase; Deterioration of Performance:** A significant weakening of the company's performance, for instance, due to higher impairment charges or lower net interest margin, as well as an increase in leverage to significantly above Europlan's management's target of 4.5x would lead to revision of the Outlook back to Stable. Shareholder intervention, leading to an increased risk appetite or weaker quality of Europlan's capital, would also lead to an Outlook revision to Stable.

A sharp increase in Europlan's leverage to above 5.5x as a result of aggressive shareholder distribution, outsized growth, net losses or a combination of the above factors would trigger a downgrade.

#### Ratings

Foreign Currency Long-Term IDR Short-Term IDR	BB B
Local Currency	

BB

Long-Term IDR

#### Sovereign Risk

Long-Term BBB Foreign-Currency IDR Long-Term Local-Currency IDR BBB Country Ceiling BBB

#### Outlooks

Long-Term Foreign-Currency	Positive
Long-Term Local-Currency IDR	Positive
Sovereign Long-Term Foreign- Currency IDR	Stable
Sovereign Long-Term Local- Currency IDR	Stable

#### **Applicable Criteria**

Non-Bank Financial Institutions Rating Criteria (February 2020)

#### **Related Research**

Challenges for Emerging Europe Finance and Leasing in 2021 (December 2020)

Fitch Ratings 2021 Outlook: Emerging Europe Finance and Leasing Companies (December 2020)

Leasing Sector in Russia and CIS (December 2020)

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### Issuer Ratings (Including Main Issuing Entities)

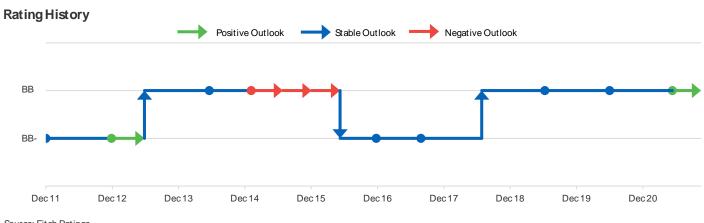
	-
Rating Level	Rating
Long-Term Foreign-Currency IDR	BB
Short-Term Foreign-Currency IDR	В
Long-Term Local-Currency IDR	BB
Outlook/Watch on Long-Term IDRs	Positive
Source: Fitch Ratings	

## **Ratings Navigator**

Factor Levels	Operating Environment	Company Profile	Management & Strategy	Risk Appetite	Asset Quality	Earnings & Profitability	Capitalization & Leverage	Funding, Liquidity & Coverage	Issuer Default Rating
aaa									AAA
aa+									AA+
aa									AA
aa-									AA-
a+									A+
а									А
a-									A-
bbb+									BBB+
bbb					_				BBB
bbb-	_		_		- T -	- T	_		BBB-
bb+	T			T				T	BB+
bb									BB Positive
bb-									BB-
b+									B+
b									В
b-									В-
ccc+									CCC+
ccc									CCC
ccc-									CCC-
сс									СС
с									с
f									D or RD

Bar Chart Legend										
Vertical bars – VR range of Rating Factor										
Bar Col	ors - Influence	e on fin	al VR							
Higher influence										
	Moderate	influe	nce							
	Lower infl	uence								
Bar Arr	ows – Rating F	actor (	Dutlook							
Û	Positive	Û	Negative							
Û	Evolving		Stable							





Source: Fitch Ratings

## **Brief Company Summary**

#### **Tested Business Model**

Europlan was founded in 1999 and became a significant part of the market in 2003. It has been a market leader in the autoleasing segment in recent years. The company generally focuses on liquid vehicles. Passenger cars composed 45% of net investment in leases (NIL) at end-1Q21, and commercial vehicles 40% (including 6% LCV). The sales network included 80 offices across Russia and 700 staff at end-1Q21. Europlan's customer base includes over 110,000 companies, predominantly SMEs and 80,000 active contracts.

#### **Sector Dynamics**

#### **Annual Growth**







## **Key Latest Developments**

#### Rapid Growth Bears Risk

Europlan grew with 20% CAGR (NIL) in 2011–2019. The company demonstrated above-sector growth during the pandemic: 25% in 2020 and 37% annualised in 1Q21. Europlan's management expects positive sector dynamics to continue over the next few years and plans to grow at least in line with the sector to preserve its leading position.

The gradual increase of the penetration of leasing in the Russian autosales supports growth in the leasing sector. We expect leasing penetration to flatten and nominal growth for the sector to moderate down towards the inflation level.

Europlan has the flexibility to scale down its operating expenses if necessary due to significant share of variable costs. This flexibility could also allow the company to remain profitable in a deleveraging scenario, as was the case in 2009 and 2015 when the lease book contracted by 38% and 18%, respectively, but the company protected return on average equity at around 15%.

#### **Collateral Mitigates Risky Clients' Segment**

The risk profile of the SME segment in which Europlan operates is characterised by lessees with short operational records, volatile performance and modest capitalisation. Europlan uses

scoring-based evaluation models for 95% of lessees. Decision-making is centralised to minimise operational risk. High downpayment (21% in 2020) remains the most efficient factor in mitigating credit risk. This ensures that the market value of the leased object always exceeds the NIL, stimulating payment discipline and underpinning workout efficiency.

#### **Good Foreclosure Offsets Impairment Loss**

The share of impaired assets booked on Europlan's balance sheet at any given moment is low due to rapid foreclosure and sale of impaired assets. The loss allowance coverage rate was comfortable at 1.4x at end-1Q21. Fitch estimates that in most recent years the recovery of problem assets exceeded outstanding investments. Therefore, the rate of final credit loss has not exceeded a modest 1% of the average lease book since its peak of 3.7% in 2009. It has remained negative in the past seven years as profit on foreclosure exceeded credit losses.

#### **Impaired Leases**

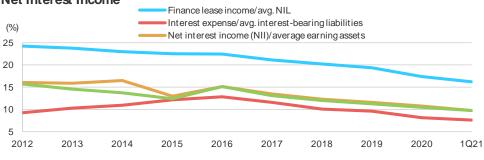


Pre-impairment profit was a strong 10% of average lease book in 2020. While we expect this metric to moderate down towards the peer average, this would still provide a solid buffer against potential increase in the credit risk.

#### **Strong Margins Determine Profitability**

High lease yield in combination with controlled funding costs translates into a robust net interest margin. It fell gradually to 11% in 2020 and 10% in 1Q21 (from 12% in 2018–2019) due to competitive pressure on the interest rates, and therefore on the lease yield. We expect the margin pressure to ease in the medium term amid increasing interest rate cycle. Economy of scale, operational efficiency and controlled cost of risk resulted in healthy risk-adjusted margins (8.2% in 2020), providing a comfortable cushion against a potential further narrowing of margins or a rise in credit costs.

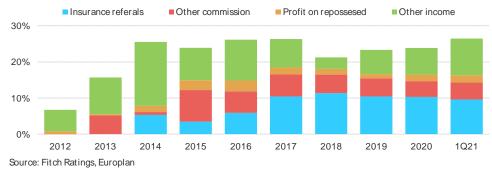
#### Net Interest Income



Source: Fitch Ratings, Europlan IFRS

Europlan's profitability was very strong in 2020 despite the challenging operating environment caused by the pandemic. Return on average assets was 7%, with return on average equity at 40%. Commission income covered around half of operational expenses. Impairment charges made up a modest 3% of operational profit in 2020 – as in 2018 and 2019.

#### Non-Interest Income as a % of Operational Income



#### Manageable Leverage

Europlan's leverage has increased gradually over the past four years as asset growth exceeded capital generation. The leverage, determined as gross debt-to-tangible equity, increased to 4.7x at end-1Q21 from 4.4x at end-2020. The 1Q21 increase was triggered by above-average growth (9%) and interim dividend distribution (RUB1.2 billion). Europlan's management is aiming for leverage to be at 4.5x and our rating case assumes the company will plan capital distributions accordingly.

#### **Growth versus Internal Capital Generation** Debt/tangible equity (RHS) Internal capital generation (LHS) (%) (x) Growth of total assets (LHS) Dividend paid/net profit (LHS) 70 5 50 4 3 30 2 10 -10 1 0 -30 2012 2013 2014 2015 2016 2017 2018 2019 2020 1Q21

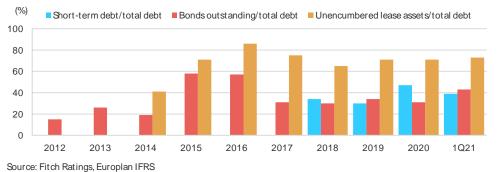
Source: Fitch Ratings, Europlan's IFRS

Europlan's policy limits dividend at 100% of the previous year's IFRS profit. In 2018–2020 the payout ratio (to the previous year profit) was around 60%. Europlan's return on equity normally exceeds growth – the four-year (2017–2020) averages for return on equity and growth were 33% and 26%, respectively.

#### Funding and Liquidity

Europlan finances itself independently and has no funding from the parent group. Its funding profile is diversified across 11 Russian banks and seven bond issues in circulation. All the funding is denominated in roubles, matching the assets.

#### **Debt Metrics**



Europlan attracted sufficient funds to support its growth during the pandemic, proving it has capital market access, even during lockdown.

Europlan has RUB36 billion outstanding bonds. These comprised 43% of end-1Q21 total funding. The bonds are not amortising; however, maturities and put option dates are staggered across 2021–2024 with no significant spikes in repayments. Coupon rates are fixed to the maturity or put option date. All the bonds are senior unsecured.

Europlan's liquidity position is underpinned by its short-term lease book, which has an average tenor of 36 months, and predictable cash flows with virtually no committed capex.

## Key Financial Metrics - Latest Developments

2   Residual value on BS:   822   861   797   306   277   237   667   930   634     3   Debtors on leasing activities (before reserves)   116   138   90   44   56   104   227   373   262     4   Foreclosed assets on BS   706   723   707   262   221   133   440   557   372     5   Other revenue generating assets (incl. operating lease)   2,557   1,731   1.018   619   797   571   398   6,905   5,417     6   Performing assets (net of NPLs and forecl.assets)   90,816   72,574   57,421   41,508   28,140   26,239   41,405   35,564     7   Av. performing assets (net of NPLs and forecl.assets)   90,816   72,574   57,421   41,508   28,140   26,239   43,647   31,125     8   Total borrowings   83,443   74,141   58,126   45,870   31,485   23,567   23,417   33,647   33,125     9   Average borrowing   78,792   63,941   49,961   37,985   27,960<		(RUBm)	3M21	2020	2019	2018	2017	2016	2015	2014	2013
1     Net.investment in leases (before reserves)     98,590     90,217     71,929     56,918     40,725     27,587     25,953     34,742     30,182       2     Residual value on BS:     B622     8641     797     306     277     227     737     262       4     Foreclosed assets on BS     706     723     707     262     221     133     440     557     373       5     Other revenue generating assets (inct ONPLs and foreclosed assets)     100,870     90,816     7,574     57,421     41,508     28,140     26,329     41,400     55,564       7     Av. performing assets (inct ONPLs and foreclosed assets)     100,870     90,814     7,491     37,862     23,844     27,841     38,447     34,447     34,41     58,126     42,810     24,228     23,828     23,834     27,847     33,447     34,47     34,47     34,47     34,47     34,47     34,47     34,47     34,47     34,47     34,47     34,47     34,87     34,67     34,73     32,73     36,83     7,840	Α.	Balance sheet									
2     Residual value on BS:     B22     B61     797     906     227     237     667     930     643       3     Debtors on leasing activities (before reserves)     116     138     90     44     56     104     227     373     262       5     Other revenue generating assets (incl oneprating lease)     2,557     1,731     1.018     619     777     158     3,822     38,482     29,864       Funding     Sastes (incl of NPLs and forecleasests)     09,041     72,724     57,421     41,508     28,142     26,280     33,822     38,482     29,864       Funding     Total borrowings     83,443     74,141     58,126     45,870     31,485     23,567     23,417     33,447     33,125       0     Aniysted equity     17,915     17,318     13,931     10,988     9,127     13,844     10,656     8,411     6,468       0     Aperating commission income     742     12,425     14,086     147     740     488       1     Interest income from depo		Lease book									
3     Debtors on leasing activities (before reserves)     116     138     90     44     56     104     227     373     242       4     Foreclosed ascets on BS     706     723     707     262     221     133     440     557     373     146       5     Other revenues generating assets (incl. operating lease)     25,57     1,731     108     619     776     772     57,41     41,508     28,400     36,239     41,005     35,444     28,844     28,844     28,844     28,844     28,844     28,841     34,281     24,280     31,842     23,842     28,844     28,844     28,844     28,844     28,844     28,844     28,844     31,812     42,870     31,485     23,567     23,31     33,462     27,940     20,222     28,323     33,86     27,571     51,410     31,417     14,41     180     243     133     17,74     40,423     133     12,724     28,111     124     39     131     52,57     53,64     6,208     1,814     125,5	1	Net investment in leases (before reserves)	98,590	90,217	71,929	56,918	40,725	27,587	25,953	34,742	30,182
4     Foredosed assets on BS     706     723     707     222     221     133     440     557     57.       5     Other revenue generating assets (incl Operating lease)     2,557     1,731     1,018     619     797     571     398     6,905     5,417       7     Ave performing assets (incl ONPLs and forecl. assets)     95,843     7,4141     58,126     48,210     34,281     26,203     33,822     33,342     23,125       7     Average borrowing     78,792     63,741     49,961     37,885     29,852     33,342     28,523     33,342     28,523     33,345     21,157     141     6,66     6,77     7,400     6,495     44,994     13,931     10,988     9,822     7,007     6,009     6,733     7,460     6,485     44,994     1,417     12,465     9,862     7,209     6,009     6,733     7,460     6,485     44,994     1,318     1,417     12,6     5,41     3,447     2,887       1     Interst incommission income     7420     1,510 <td>2</td> <td>Residual value on BS:</td> <td>822</td> <td>861</td> <td>797</td> <td>306</td> <td>277</td> <td>237</td> <td>667</td> <td>930</td> <td>634</td>	2	Residual value on BS:	822	861	797	306	277	237	667	930	634
5     Other revenue generating assets (incl. operating lease)     2.557     1.731     1.018     6.19     797     571     398     6,905     5,417       6     Performing assets (net of NPLs and forecl. assets)     100,870     90,816     72,574     91,502     81,443     26,239     41,405     33,524     84,842     29,844     49,961     37,865     29,740     20,322     26,352     33,845     36,417     30,418     10,410     10,456     9,862     7,960     20,327     7,440     6,845       2     Operating commission income     742     2,724     2,516     3,517     141     180     43     47     14,32     3,763     2,586     3,618     3,417     3,85     15,77	3	Debtors on leasing activities (before reserves)	116	138	90	44	56	104	227	373	262
6     Performing assets (net of NPLs and forecl.assets)     100.870     90.816     7.2574     57.421     41.508     28.140     24.239     41.403     35.564       7 Av. performing assets (net of NPLs and forecl.assets)     99.843     79.305     63.156     48.216     34.281     26.203     33.822     38.844     29.847     33.847     33.145     23.147     33.147     33.147     33.147     33.147     33.147     33.147     33.147     33.147     33.147     33.847     33.836     27.571     33.844     10.856     8.111     6.746       8     Total borrowing     78.792     63.941     19.981     10.988     9.127     13.844     10.656     8.11     6.746     7.10     Additional assets     27.571     6.064     6.77     7.4     4.995     37.882     17.975     6.14     7.24     3.935     1.076     6.417     9.462     1.418     2.423     3.437     2.585     3.514     3.447     2.855     3.514     3.447     2.855     3.544     2.8282     3.624     2.604     <	4	Foreclosed assets on BS	706	723	707	262	221	133	440	557	372
7     Av. performing assets (net of NPLs and forecl. assets)     95.843     79.305     63.156     48.216     34.281     26.280     33.822     38.484     29.864       Funding     Total borrowings     83.443     74.141     58.126     45.870     31.485     23.557     23.417     33.647     33.125       9     Average borrowing     76.792     63.941     49.961     37.985     27.970     20.22     28.532     33.842     75.71       10     Adjusted equity     17.915     17.138     13.91     10.988     9.717     13.844     10.65     6.411     6.748       9     Derating commission income     74.2     2.714     2.516     2.068     1.617     9.65     6.14     74     3.964     3.913     1.918     1.344     1.344     1.345     1.318     1.331     1.928     3.914     1.344     1.344     1.345     3.763     2.588     2.322     3.054     2.606       7     Provisioning expense     -1.366     -5.110     -4.791     -4.323     3.763	5	Other revenue generating assets (incl. operating lease)	2,557	1,731	1,018	619	797	571	398	6,905	5,417
Funding     Funding       8     Total borrowings     83,443     74,141     58,126     45,870     31,485     23,567     23,417     33,647     33,125       9     Average borrowing     78,792     63,941     49,961     37,895     27,900     0.022     28,532     33,386     27,571       10     Adjusted equity     17,915     17,138     13,931     10,988     9,127     13,844     10,656     8,411     6,746       8     PnL     1     Finance lease income     3,813     14,107     12,465     9,862     7,209     6,009     6,793     7,460     6,485       2     Operating commission income     742     2,724     2,516     2,088     1,617     965     614     724     3,981     3,141     6,445     397     174     400     833       3     Gains on vehicle sales, net     105     5,462     -339     -3,184     -2,545     -3,541     -3,447     -2,887       4     Torotaloning expense     -5,1072     -5,0	6	Performing assets (net of NPLs and foreclosed assets)	100,870	90,816	72,574	57,421	41,508	28,140	26,239	41,405	35,564
8   Total borrowing   78,792   63,941   58,126   45,870   31,485   23,667   23,417   33,447   23,125     9   Average borrowing   78,792   63,941   49,961   37,965   27,060   20,232   28,532   33,386   27,571     10   Adjusted equity   17,915   17,138   19,988   9,127   13,844   10,665   644   10,65   646   67,7   7,670   6,009   6,793   7,460   6,485     10   Finance lease income   3,813   14,107   12,465   9,862   7,09   6,009   6,73   7,460   6,485     3   Gains on vehicle sales, net   105   333   1185   157   141   180   243   17,37   27     4   Interest income from deposits   43   179   109   105   666   677   7,67   400   838   6   Cret easing related pre-tax profit   2,259   7,572   6,044   4,133   2,703   3,000   1,848   1,264   1,835     7   Provisining expense   -31   -344 <td>7</td> <td>Av. performing assets (net of NPLs and forecl. assets)</td> <td>95,843</td> <td>79,305</td> <td>63,156</td> <td>48,216</td> <td>34,281</td> <td>26,280</td> <td>33,822</td> <td>38,484</td> <td>29,864</td>	7	Av. performing assets (net of NPLs and forecl. assets)	95,843	79,305	63,156	48,216	34,281	26,280	33,822	38,484	29,864
9     Average borrowing     78,792     63,941     49,961     37,985     27,960     20,232     28,532     33,386     27,571       10     Adjusted equity     17,915     17,138     13,331     10,985     27,960     20,232     28,532     33,386     27,571       10     Adjusted equity     17,915     17,138     13,331     10,985     7,209     6,009     6,793     7,460     6,485       2     Operating commission income     742     2,724     2,516     2,066     6,77     767     400     838       3     Gains on vehicle sales, net     1107     109     105     6,66     677     767     400     838       5     Interest expense     .1507     5,429     -5,042     -3,844     -2,548     -3,228     -3,544     -2,646       6     OPEX     .1,366     5,101     4,721     4,323     3,600     1,848     1,726     1,835       11     NPLS 90+ in debtors     S8     147     108     43     46 <td></td> <td>Funding</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		Funding									
10   Adjusted equity   17,915   17,138   13,931   10,988   9,127   13,844   10,656   8,411   6,746     B   PnL	8	Total borrowings	83,443	74,141	58,126	45,870	31,485	23,567	23,417	33,647	33,125
B.     PnL       1     Finance lease income     3.813     14.107     12.465     9.862     7.209     6.009     6.793     7.460     6.485       2     Operating commission income     742     2.724     2.516     2.068     1.617     965     614     724     398       3     Gains on vehicle sales, net     105     333     185     157     141     180     243     173     27       4     Interest income from deposits     43     179     109     105     666     677     767     400     838       5     Interest expense     -1.507     5.429     5.942     -3.841     -2.548     -2.828     -2.828     -2.826     -3.054     -2.88     -2.830     -3.054     -2.888     -2.830     -3.054     -2.868     -2.828     -2.828     -2.800     1.848     1.726     1.65     -172     -55     -3.66       0     Provisioning expense     -331     -3.64     -339     -187     -1172     -55     -717	9	Average borrowing	78,792	63,941	49,961	37,985	27,960	20,232	28,532	33,386	27,571
1   Finance lease income   3,813   14,107   12,465   9,862   7,209   6,009   6,793   7,460   6,485     2   Operating commission income   742   2,724   2,516   2,068   1,617   965   614   724   398     3   Gains on vehicle sales, net   105   333   185   157   141   180   243   173   277     4   Interest income from deposits   43   179   109   105   666   677   767   400   838     5   Interest expense   -1,507   -5,429   -5,349   -3,763   -2,588   -2,832   -3,054   -2,806     6   OPEX   -1,346   -5,110   -4,791   -4,323   -7,703   3,000   1,848   1,726   1,835     7   Provisioning expense   -31   -364   -339   -117   135   -5   172   -555   -366     8   Core leasing-related pre-tax profit   2,259   7,572   6,054   4,123   2,703   3,000   1,848   1,726   1,835	10	Adjusted equity	17,915	17,138	13,931	10,988	9,127	13,844	10,656	8,411	6,746
2     Operating commission income     742     2,724     2,516     2.068     1.617     965     614     724     398       3     Gains on vehicle sales, net     105     333     185     157     141     180     243     173     27       4     Interest income from deposits     43     179     109     105     666     677     767     400     838       5     Interest income from deposits     43     179     109     105     666     677     767     400     838       6     OPEX     -1,366     -5,110     -4,791     -4,323     -3,763     -2,588     -2,832     -3,054     -2,606       7     Provisioning expense     -31     -364     -339     -187     -135     5     -172     -555     -366       8     Core leasing-related pre-tax profit     2,259     7,572     6,054     4,123     2,703     3,000     1,848     1,726     1,835       1     NPLs 90+ in debtors     58     147 </td <td>В.</td> <td>PnL</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	В.	PnL									
3   Gains on vehicle sales, net   105   333   185   157   141   180   243   173   27     4   Interest income from deposits   43   179   109   105   666   677   767   400   838     5   Interest expense   -1.366   -5.110   -4.791   -4.323   -3.763   -2.588   -2.832   -3.054   -2.606     7   Provisioning expense   -31   -3.64   -339   -1.87   -135   -5   -172   -555   -3.66     8   Core leasing-related pre-tax profit   2.297   7.572   6.054   4.123   2.703   3.000   1.848   1.726   1.835     1   NPLs 90+ in lease book   291   1.115   352   111   12   16   97   238   54     7   NPLs 90+ in other earning assets   44   8   2   6   12   11   43   75   666     4   Total MPLs 90+ in other earning assets   1.099   1.993   1.170   422   290   255   779   1.172   66	1	Finance lease income	3,813	14,107	12,465	9,862	7,209	6,009	6,793	7,460	6,485
4   Interest income from deposits   43   179   109   105   6666   677   767   400   838     5   Interest expense   -1,507   -5,429   -5,042   -3,891   -3,184   -2,545   -3,541   -3,447   -2,887     6   OPEX   -1,366   -5,110   -4,791   -4,323   -3,763   -2,588   -2,882   -3,054   -2,686     7   Provisioning expense   -31   -364   -339   -185   -135   -5   -172   -555   -366     8   Core leasing-related pre-tax profit   2,259   7,572   6,054   4,123   2,703   3,000   1,848   1,726   1,835     C   Movement of problems on BS	2	Operating commission income	742	2,724	2,516	2,068	1,617	965	614	724	398
5     Interest expense     1,507     -5,429     -5,042     -3,841     -2,545     -3,541     -3,447     -2,887       6     OPEX     -1,366     -5,110     -4,791     -4,323     -3,763     -2,588     -2,832     -3,054     -2,606       7     Provisioning expense     -31     -364     -339     -1135     -5     -172     -555     -366       8     Core leasing-related pre-tax profit     2,259     7,572     6,054     4,123     2,703     3,000     1,848     1,726     1,835       7     Provisioning expense     S     7,77     1,08     43     46     95     199     302     177       3     NPLS 90+ in othere arming assets     244     8     2     6     12     11     43     75     66       4     Total MPLs 90+     393     1,270     463     160     70     122     339     615     297       5     Total defaulted assets (incl. foreclosed assets)     1,099     1,973     310	3	Gains on vehicle sales, net	105	333	185	157	141	180	243	173	27
6   OPEX   -1,366   -5,110   -4,791   -4,323   -3,763   -2,588   -2,832   -3,054   -2,606     7   Provisioning expense   -31   -364   -339   -187   -135   -5   -172   -555   -366     8   Core leasing-related pre-tax profit   2,259   7,572   6,054   4,123   2,703   3,000   1,848   1,726   1,835     1   NPLs 90+ in lease book   291   1,115   352   111   12   16   97   238   54     2   NPLs 90+ in other earning assets   58   147   108   43   46   95   199   302   177     3   NPLs 90+ in other earning assets   44   8   2   6   12   11   43   75   66     4   Total defaulted assets (incl. foreclosed assets)   1,099   1,973   1,170   422   290   255   779   1,122   649     7   Total defaulted assets (incl. foreclosed assets)   1,993   1,170   422   290   -53   246   201	4	Interest income from deposits	43	179	109	105	666	677	767	400	838
7   Provisioning expense   -31   -364   -339   -187   -135   -5   -172   -555   -366     8   Core leasing-related pre-tax profit   2,259   7,572   6,054   4,123   2,703   3,000   1,848   1,726   1,835     C   Movement of problems on BS	5	Interest expense	-1,507	-5,429	-5,042	-3,891	-3,184	-2,545	-3,541	-3,447	-2,887
8     Core leasing-related pre-tax profit     2,259     7,572     6,054     4,123     2,703     3,000     1,848     1,726     1,835       C     Movement of problems on BS	6	OPEX	-1,366	-5,110	-4,791	-4,323	-3,763	-2,588	-2,832	-3,054	-2,606
C.     Movement of problems on BS       1     NPLs 90+ in lease book     291     1,115     352     111     12     16     97     238     54       2     NPLs 90+ in debtors     58     147     108     43     46     95     199     302     177       3     NPLS 90+ in other earning assets     44     8     2     6     12     11     43     75     66       4     Total NPLS 90+     393     1,270     463     160     70     122     339     615     297       5     Total defaulted assets (incl. foreclosed assets)     1,099     1,993     1,170     422     290     255     779     1,172     669       6     Average defaulted assets (incl. foreclosed assets)     1,099     1,973     302     90     -52     -217     -276     318     214       9     Aforeclosed b     5     131     522     89     149     -208     -53     246     201       10     NPLs 360+ in	7	Provisioning expense	-31	-364	-339	-187	-135	-5	-172	-555	-366
1NPLs 90+ in lease book2911,115352111121697238542NPLs 90+ in debtors581471084346951993021773NPLs 90+ in debtors581471084346951993021773NPLs 90+ in debtors3931,270463160701223396152975Total defaulted assets (incl. foreclosed assets)1,0991,9931,1704222902557791,1726696Average defaulted assets1,5461,4846713042874579769204897Total defaulted assets (%) Total earning assets12.11.60.70.70.92.92.81.88NPL originated in period a-87780730290-52-217-2763182149Δ foreclosed b513152289149-208-5324620110NPLs 360+ in receivables (considered loss)59316192383142100602Cost of foreclosed assets sold6422.7781,8711,0428861,1341,8191,3924162Cost of foreclosed assets sold-515-2,331-1,609-838-684-855-1,512-1,158-3343Impairment of foreclosed	8	Core leasing-related pre-tax profit	2,259	7,572	6,054	4,123	2,703	3,000	1,848	1,726	1,835
1NPLs 90+ in lease book2911,115352111121697238542NPLs 90+ in debtors581471084346951993021773NPLs 90+ in debtors581471084346951993021773NPLs 90+ in debtors3931,270463160701223396152975Total defaulted assets (incl. foreclosed assets)1,0991,9931,1704222902557791,1726696Average defaulted assets1,5461,4846713042874579769204897Total defaulted assets (%) Total earning assets12.11.60.70.70.92.92.81.88NPL originated in period a-87780730290-52-217-2763182149Δ foreclosed b513152289149-208-5324620110NPLs 360+ in receivables (considered loss)59316192383142100602Cost of foreclosed assets sold6422.7781,8711,0428861,1341,8191,3924162Cost of foreclosed assets sold-515-2,331-1,609-838-684-855-1,512-1,158-3343Impairment of foreclosed											
2     NPLs 90+ in debtors     58     147     108     43     46     95     199     302     177       3     NPLs 90+ in other earning assets     44     8     2     6     12     11     43     75     66       4     Total MPLs 90+     393     1,270     463     160     70     122     339     615     297       5     Total defaulted assets (incl. foreclosed assets)     1,099     1,973     1,170     422     290     255     779     1,172     669       6     Average defaulted assets (%) Total earning assets     1     2.1     1.6     0.7     0.7     0.9     2.9     2.8     1.8       8     NPL originated in period <sup>a</sup> -877     807     302     90     -52     -217     -276     318     214       9     Δ foreclosed b     5     131     522     89     149     -208     -53     246     201       10     NPLs 360+ in receivables (considered loss)     59     31	С.	Movement of problems on BS									
3   NPLs 90+ in other earning assets   44   8   2   6   12   11   43   75   66     4   Total NPLs 90+   393   1,270   463   160   70   122   339   615   297     5   Total defaulted assets (incl. foreclosed assets)   1,099   1,993   1,170   422   290   255   779   1,172   669     6   Average defaulted assets (%) Total earning assets   1   2.1   1.6   0.7   0.7   0.9   2.9   2.8   1.8     8   NPL originated in period a   -877   807   302   90   -52   -217   -276   318   214     9   A foreclosed b   5   131   522   89   149   -208   -53   246   201     10   NPLs 360+ in receivables (considered loss)   59   31   6   19   23   83   142   100   60     2   Cost of foreclosed assets   515   -2,331   -1,609   -838   -684   -855   -1,512   -1,518   -334 </td <td>1</td> <td>NPLs 90+ in lease book</td> <td>291</td> <td>1,115</td> <td>352</td> <td>111</td> <td>12</td> <td>16</td> <td>97</td> <td>238</td> <td>54</td>	1	NPLs 90+ in lease book	291	1,115	352	111	12	16	97	238	54
4Total NPLs 90+3931,270463160701223396152975Total defaulted assets (incl. foreclosed assets)1,0991,9931,1704222902557791,1726696Average defaulted assets1,5461,4846713042874579769204897Total defaulted assets (%) Total earning assets12.11.60.70.70.92.92.81.88NPL originated in period a-87780730290-52-217-2763182149Δ foreclosed b513152289149-208-5324620110NPLs 360+ in receivables (considered loss)5931619238314210060VVrite-off and sales of foreclosed assets1Revenue on foreclosed assets sold6422,7781,8711,0428861,1341,8191,3924162Cost of foreclosed assets sold-515-2,331-1,609-838-684-855-1,512-1,158-3343Impairment of foreclosed assets sold-215-231-15-77-48-61-99-64-61-554Profit (loss) on foreclosed assets sales $^{\circ}$ 105332185157141180243173275 $\Delta Loss assets $	2	NPLs 90+ in debtors	58	147	108	43	46	95	199	302	177
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	3	NPLs 90+ in other earning assets	44	8	2	6	12	11	43	75	66
	4	Total NPLs 90+	393	1,270	463	160	70	122		615	297
7   Total defaulted assets (%) Total earning assets   1   2.1   1.6   0.7   0.7   0.9   2.9   2.8   1.8     8   NPL originated in period a   -877   807   302   90   -52   -217   -276   318   214     9   Δ foreclosed b   5   131   522   89   149   -208   -53   246   201     10   NPLs 360+ in receivables (considered loss)   59   31   6   19   23   83   142   100   60     D. Write-off and sales of foreclosed assets     1   Revenue on foreclosed assets sold   642   2,778   1,871   1,042   886   1,134   1,819   1,392   416     2   Cost of foreclosed assets sold   -515   -2,331   -1,609   -838   -684   -855   -1,512   -1,158   -334     3   Impairment of foreclosed assets sold   -22   -115   -77   -48   -61   -99   -64   -61   -55     4   Profit (loss) on foreclosed assets sales c   105   332   1	5	Total defaulted assets (incl. foreclosed assets)	1,099	1,993	1,170	422	290	255	779	1,172	669
8     NPL originated in period <sup>a</sup> -877     807     302     90     -52     -217     -276     318     214       9     Δ foreclosed <sup>b</sup> 5     131     522     89     149     -208     -53     246     201       10     NPLs 360+ in receivables (considered loss)     59     31     6     19     23     83     142     100     60       D.     Write-off and sales of foreclosed assets     59     31     6     19     23     83     142     100     60       D.     Write-off and sales of foreclosed assets     59     31     -1,042     886     1,134     1,819     1,392     416       2     Cost of foreclosed assets sold     -515     -2,331     -1,609     -838     -684     -855     -1,512     -1,158     -334       3     Impairment of foreclosed assets     22     -115     -77     -48     -61     -99     -64     -61     -55       4     Profit (loss) on foreclosed assets sales <sup>c</sup> 105	6		1,546		671						489
9   Δ foreclosed b   5   131   522   89   149   -208   -53   246   201     10   NPLs 360+ in receivables (considered loss)   59   31   6   19   23   83   142   100   60     D.   Write-off and sales of foreclosed assets	7		1							2.8	1.8
10   NPLs 360+ in receivables (considered loss)   59   31   6   19   23   83   142   100   60     D.   Write-off and sales of foreclosed assets   -   -   1,871   1,042   886   1,134   1,819   1,392   416     2   Cost of foreclosed assets sold   -515   -2,331   -1,609   -838   -684   -855   -1,512   -1,158   -334     3   Impairment of foreclosed assets sold   -515   -2,331   -1,609   -838   -664   -855   -1,512   -1,158   -334     3   Impairment of foreclosed assets   -22   -115   -77   -48   -61   -99   -64   -61   -55     4   Profit (loss) on foreclosed assets sales <sup>c</sup> 105   332   185   157   141   180   243   173   27     5   ΔLoss assets (NPLs 360+)   28   25   -13   -5   -60   -59   42   40   23     6   Write-off   32   135   111   56   131   106   180   125 </td <td>8</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>214</td>	8										214
D.     Write-off and sales of foreclosed assets       1     Revenue on foreclosed assets sold     642     2,778     1,871     1,042     886     1,134     1,819     1,392     416       2     Cost of foreclosed assets sold     -515     -2,331     -1,609     -838     -684     -855     -1,512     -1,158     -334       3     Impairment of foreclosed assets     -22     -115     -77     -48     -61     -99     -64     -61     -55       4     Profit (loss) on foreclosed assets sales °     105     332     185     157     141     180     243     173     27       5     & Loss assets (NPLs 360+)     28     25     -13     -5     -60     -59     42     40     23       6     Write-off     32     135     111     56     131     106     180     125     53       7     Fines & penalties received     0     0     0     0     0     0     23     -49       9     Default in	9									246	
1Revenue on foreclosed assets sold6422,7781,8711,0428861,1341,8191,3924162Cost of foreclosed assets sold-515-2,331-1,609-838-684-855-1,512-1,158-3343Impairment of foreclosed assets-22-115-77-48-61-99-64-61-554Profit (loss) on foreclosed assets sales <sup>c</sup> 105332185157141180243173275Δ Loss assets (NPLs 360+)2825-13-5-60-594240236Write-off3213511156131106180125537Fines & penalties received0000027158Credit (loss)/profit <sup>d</sup> 4617287106691334723-499Default in the period <sup>e</sup> -3253,4042,5441,0739125361,3631,84780210PD (%) av. earning assets <sup>f</sup> -1.44.34.02.22.72.04.04.82.711LGD (%) av. defaulted assets0.00.00.00.00.00.00.010.0	10	NPLs 360+ in receivables (considered loss)	59	31	6	19	23	83	142	100	60
1Revenue on foreclosed assets sold6422,7781,8711,0428861,1341,8191,3924162Cost of foreclosed assets sold-515-2,331-1,609-838-684-855-1,512-1,158-3343Impairment of foreclosed assets-22-115-77-48-61-99-64-61-554Profit (loss) on foreclosed assets sales <sup>c</sup> 105332185157141180243173275Δ Loss assets (NPLs 360+)2825-13-5-60-594240236Write-off3213511156131106180125537Fines & penalties received0000027158Credit (loss)/profit <sup>d</sup> 4617287106691334723-499Default in the period <sup>e</sup> -3253,4042,5441,0739125361,3631,84780210PD (%) av. earning assets <sup>f</sup> -1.44.34.02.22.72.04.04.82.711LGD (%) av. defaulted assets0.00.00.00.00.00.00.010.0											
2   Cost of foreclosed assets sold   -515   -2,331   -1,609   -838   -684   -855   -1,512   -1,158   -334     3   Impairment of foreclosed assets   -22   -115   -77   -48   -61   -99   -64   -61   -55     4   Profit (loss) on foreclosed assets sales c   105   332   185   157   141   180   243   173   27     5   ΔLoss assets (NPLs 360+)   28   25   -13   -5   -60   -59   42   40   23     6   Write-off   32   135   111   56   131   106   180   125   53     7   Fines & penalties received   0   0   0   0   0   27   15     8   Credit (loss)/profit <sup>d</sup> 46   172   87   106   69   133   47   23   -49     9   Default in the period <sup>e</sup> -325   3,404   2,544   1,073   912   536   1,363   1,847   802     10   PD (%) av. earning assets f			( 10	0 770	4.074	4.0.40		4 4 9 4	4.040	1 000	
3Impairment of foreclosed assets $-22$ $-115$ $-77$ $-48$ $-61$ $-99$ $-64$ $-61$ $-55$ 4Profit (loss) on foreclosed assets sales $^{\circ}$ 105332185157141180243173275 $\Delta$ Loss assets (NPLs 360+)2825 $-13$ $-5$ $-60$ $-59$ 4240236Write-off3213511156131106180125537Fines & penalties received0000027158Credit (loss)/profit $^{d}$ 4617287106691334723-499Default in the period $^{\circ}$ $-325$ $3,404$ $2,544$ $1,073$ 912536 $1,363$ $1,847$ 80210PD (%) av. earning assets $^{f}$ $-1.4$ $4.3$ $4.0$ $2.2$ $2.7$ $2.0$ $4.0$ $4.8$ $2.7$ 11LGD (%) av. defaulted assets0.00.00.00.00.00.00.00.010.0											
4Profit (loss) on foreclosed assets sales c105332185157141180243173275 $\Delta$ Loss assets (NPLs 360+)2825-13-5-60-594240236Write-off3213511156131106180125537Fines & penalties received00000027158Credit (loss)/profit d4617287106691334723-499Default in the period e-3253,4042,5441,0739125361,3631,84780210PD (%) av. earning assets f-1.44.34.02.22.72.04.04.82.711LGD (%) av. defaulted assets0.00.00.00.00.00.00.010.0											
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$		•									
7   Fines & penalties received   0   0   0   0   0   0   27   15     8   Credit (loss)/profit <sup>d</sup> 46   172   87   106   69   133   47   23   -49     9   Default in the period <sup>e</sup> -325   3,404   2,544   1,073   912   536   1,363   1,847   802     10   PD (%) av. earning assets <sup>f</sup> -1.4   4.3   4.0   2.2   2.7   2.0   4.0   4.8   2.7     11   LGD (%) av. defaulted assets   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   10.0											
8     Credit (loss)/profit <sup>d</sup> 46     172     87     106     69     133     47     23     -49       9     Default in the period <sup>e</sup> -325     3,404     2,544     1,073     912     536     1,363     1,847     802       10     PD (%) av. earning assets <sup>f</sup> -1.4     4.3     4.0     2.2     2.7     2.0     4.0     4.8     2.7       11     LGD (%) av. defaulted assets     0.0     0.0     0.0     0.0     0.0     0.0     0.0     10.0											53
9   Default in the period e   -325   3,404   2,544   1,073   912   536   1,363   1,847   802     10   PD (%) av. earning assets f   -1.4   4.3   4.0   2.2   2.7   2.0   4.0   4.8   2.7     11   LGD (%) av. defaulted assets   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   10.0						-					
10   PD (%) av. earning assets f   -1.4   4.3   4.0   2.2   2.7   2.0   4.0   4.8   2.7     11   LGD (%) av. defaulted assets   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   10.0											
11     LGD (%) av. defaulted assets     0.0     0.0     0.0     0.0     0.0     0.0     10.0											
		-									
12     Final credit loss (%) av. earning assets     0.0											
	12	Final credit loss (%) av. earning assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.2

### Key Financial Metrics - Latest Developments

	(RUBm)	3M21	2020	2019	2018	2017	2016	2015	2014	2013
E.	Margin of safety (annualised; % of av. performing assets)									
1	Interest yield	15.9	17.8	19.7	20.5	21.0	22.9	20.1	19.4	21.7
2	Commission yield	3.1	3.4	4.0	4.3	4.7	3.7	1.8	1.9	1.3
3	Funding expense <sup>h</sup>	-6.1	-6.6	-7.8	-7.9	-7.3	-7.1	-8.2	-7.9	-6.9
4	OPEX	-5.7	-6.4	-7.6	-9.0	-11.0	-9.8	-8.4	-7.9	-8.7
5	Loss rate	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-0.2
6	Risk adjusted margin <sup>g</sup>	7.2	8.2	8.3	7.9	7.4	9.6	5.3	5.4	7.3
7	Cost of funding (as % of interest-bearing liabilities)	-7.7	-8.5	-10.1	-10.2	-11.4	-12.6	-12.4	-10.3	-10.5

<sup>a</sup> Increase/(decrease) in total NPL in the period <sup>b</sup> Increase/(decrease) in foreclosed assets in the period, adjusted for impairment

°D1+D2+D3

<sup>d</sup> D4-D5-D6+D7

<sup>e</sup>C8+C9-D2+D6

<sup>f</sup> Default in the period (annualised) divided by average lease book

<sup>g</sup> Σ(E1:E5)

h Interest expense less interest income from deposits Source: Fitch Ratings, Europlan IFRS

### **Balance Sheet**

						RUBm						USDm
	2012	2013	2014	2015	2016	2017	2017ª	2018	2019	2020	1Q21	1Q21
Assets	2012	2013	2014	2015	2010	2017	2017	2010	2017	2020	IQZI	IQZI
Cash & equivalents	1,867	3,787	2,415	9,017	8,726	1,034	1,034	1,540	2,812	2,574	2,828	37
Revenue generating equipment	24,429	30,154	34,637	25.905	27,479	40,565	40,565	56,636	71.812	90,207	98,631	1,303
Operating lease and rental fleet	n.a	213	395	436	- 1,505							
Net investment in lease (NIL)	24,407	30,049	34,520	25,832	27,471	40,551	40,551	56,627	71,563	89,747	98,137	1,296
Debtors in leasing activities	24,407	105	118	73	8	14	14	9	36	65	58	1,270
Total net loans	832	4,908	6,140	56	-	14	14	7		05		1
Trade receivables	464	415	719	299	492	675	675	345	823	1,445	2,068	27
Foreclosed assets	224	371	557	440	133	221	221	262	707	723	706	9
Goodwill & intangibles	169	303	162	41	130	88	88	65	63	49	94	1
Deferred tax assets	- 107		- 102		-					-	-	-
PP&E	309	368	372	306	328	338	338	427	1,427	1,179	1,077	14
Other assets	1,431	1,304	2,147	1,493	2,165	1,581	1,581	2,442	1,777	2,892	4,051	53
Total assets	29,726	41,610	47,149	37,557	39.462	44,503	44.503	61.716	79.421	,	109,454	1,446
	27,720	41,010	47,147	37,337	37,402	44,505	44,505	01,710	//,421	77,007	107,434	1,440
Liabilities												
Secured debt	16,882	19,479	22,457	9,101	7,714	19,723	19,723	29,040	35,744	39,354	35,812	473
Unsecured debt	6,085	13,646	11,190	14,316	15,853	11,762	11,762	16,830	22,382	34,787	47,631	629
Total interest bearing liabilities	22,967	33,125	33,647	23,417	23,566	31,485	31,485	45,870	58,126	74,141	83,443	1,102
Accounts payable & accrued expenses	696	644	804	414	610	1,207	1,207	1,547	2,209	1,987	1,900	25
Other liabilities	622	1,095	2,772	3,070	1,441	2,685	2,685	3,312	5,155	5,803	6,197	82
Total liabilities	24,285	34,865	37,223	26,901	25,618	35,377	35,377	50,729	65,490	81,931	91,540	1,209
Total shareholder's equity	5,441	6,746	9,926	10,656	13,844	9,127	9,127	10,988	13,931	17,138	17,915	237
Total liabilities & shareholder's equity	29,726	41,610	47,149	37,557	39,462	44,503	44,503	61,716	79,421	99,069	109,455	1,446
Tangible equity	5,272	6,443	9,764	10,615	13,704	9,038	9,038	10,923	13,868	17,089	17,821	235
Income statement												
Revenues												
Operating lease & rental income	-	-	-	-	-	-	-	-	35	111	49	1
Financial lease income	4,956	6,485	7,460	6,793	6,009	7,209	7,209	9,862	12,465	14,107	3,813	50
Commission income	210	398	1,039	1,091	965	1,617	1,801	2,068	2,516	2,724	742	10
Gains on vehicle sales, net	43	27	173	244	180	141	141	157	185	332	105	1
Interest income (other)	148	838	400	767	677	666	724	107	109	179	44	1
Other revenues	(46)	(53)	21	32	308	152	1,106	331	944	1,083	433	6
Total revenues	5,312	7,695	9,092	8,926	8,139	9,785	10,981	12,525	16,254	18,536	5,187	69
Expenses												
Revenue generating equipment depreciation	-	-	-	-	-	-	-	-	(11)	(34)	(15)	(0)
Interest expense	(1,742)	(2,887)	(3,447)	(3,541)	(2,545)	(3,184)	(3,184)	(3,891)	(5,042)	(5,429)	(1,507)	(20)
Direct operating expenses	-	-	-	-	-	-	-	-	(12)	(28)	(10)	(0)
SG&A expenses	(2,172)	(2,606)	(3,054)	(2,833)	(2,588)	(3,763)	(3,819)	(4,323)	(4,791)	(5,110)	(1,366)	(18)
o/w personnel expenses	-	(1,919)	(2,311)	(2,180)	(1,960)	(3,060)	(3,032)	(3,262)	(3,607)	(3,935)	(1,049)	(14)
Impairment charges	(71)	(366)	(555)	(172)	(5)	(135)	(135)	(187)	(339)	(364)	(31)	(0)

### **Balance Sheet**

						RUBm						USDm
	2012	2013	2014	2015	2016	2017	<b>2017</b> <sup>a</sup>	2018	2019	2020	1Q21	1Q21
Valuation loss	-	-	-	-	-	-	-	-	-	-	-	-
Other expenses	(23)	(104)	304	100	(2)	13	13	10	7	10	(1)	(0)
Total expenses	(4,009)	(5,963)	(6,752)	(6,446)	(5,141)	(7,070)	(7,125)	(8,390)	(10,188)	(10,955)	(2,930)	(39)
Equity accounted profit	n.a	n.a	n.a	n.a	n.a	n.a						
Income before taxes	1,303	1,731	2,340	2,480	2,998	2,716	3,856	4,135	6,066	7,581	2,257	30
Income tax	(361)	(486)	(556)	(538)	(634)	(571)	(1,008)	(843)	(1,240)	(1,537)	(444)	(6)
	-	-	-	(527)	-	-	-	-	-	-	-	
Net income	941	1,245	1,785	1,415	2,364	2,144	2,847	3,292	4,826	6,044	1,814	24
Memo: Dividends paid in the period	-	-	-	737	-	-	-	1,409	1,883	2,801	1,200	16

 $^{\rm a}$  including income from insurance segment discontinued in course of 2017 Source: Europlan IFRS, Fitch Ratings

#### **Key Ratios**

(%, unless stated otherwise)	2012	2013	2014	2015	2016	2017	2018	2019	2020	3M21
A. Interest Ratios										
1. Finance lease income / average gross NIL	24.2	23.8	23.0	22.4	22.4	21.1	20.2	19.3	17.4	16.2
2. Interest expense/ average interest-bearing liabilities	9.2	10.3	10.3	12.2	12.8	11.6	10.1	9.7	8.2	7.7
3. Net interest income (NII) / average earning assets	16.0	15.9	13.2	12.9	15.1	13.5	12.3	11.6	10.8	9.8
4. NII less impairment charges/ av. earning assets	15.7	14.6	11.6	12.3	15.1	13.1	11.9	11.1	10.3	9.6
B. Other operating profitability ratios										
1. Non-interest income/ gross revenues	5.8	7.7	21.8	25.4	26.0	28.9	29.6	32.9	32.4	36.1
2. Cost / income	60.9	54.2	54.1	52.6	46.3	57.0	50.1	42.7	39.0	37.1
3. OPEX / average assets	8.7	7.3	6.9	6.7	6.7	9.0	8.1	6.8	5.7	5.2
4. Salary / total OPEX	n.a	73.6	75.7	77.0	75.7	81.3	75.5	75.3	77.0	76.8
5. Pre-impairment op. profit/ average equity	27.1	36.1	31.1	24.8	24.5	24.7	42.9	51.4	51.1	52.2
6. Pre-impairment op. profit/ average total assets	5.6	6.2	5.8	6.0	7.8	6.8	8.1	9.1	8.9	8.8
7. Impairment charges/ pre-impairment op. profit	5.1	16.6	21.4	6.5	0.2	4.8	4.3	5.3	4.6	1.3
C. Other Profitability Ratios										
1. Net income/ average total equity (ROAE)	18.3	20.4	21.4	13.7	19.3	18.7	32.7	38.7	38.9	41.4
2. Net income/ average total assets (ROAA)	3.8	3.5	4.0	3.3	6.1	5.1	6.2	6.8	6.8	7.0
3. Taxes/ pre-tax profit	27.7	28.1	23.7	21.7	21.1	21.0	20.4	20.4	20.3	19.7
D. Capital & Leverage	2012	2013	2014	2015	2016	2017	2018	2019	2020	3M21
1. Balance sheet leverage (gross debt / equity), (x)	4.2	4.9	3.4	2.2	1.7	3.4	4.2	4.2	4.3	4.7
2. Tangible leverage (gross debt / tangible equity), (x)	4.4	5.1	3.4	2.2	1.7	3.5	4.2	4.2	4.3	4.7
3. Net debt / tangible equity, (x)	4.0	4.6	3.2	1.4	1.1	3.4	4.1	4.0	4.2	4.5
4. Internal capital generation	19.3	22.9	26.5	6.8	22.2	15.5	20.6	26.8	23.3	14.3
E. Asset Quality	2012	2013	2014	2015	2016	2017	2018	2019	2020	3M21
1. Growth of total assets	46.4	40.0	13.3	(20.3)	5.1	12.8	38.7	28.7	24.7	10.5
2. Growth of NIL	47.9	23.1	14.9	(25.2)	6.3	47.6	39.6	26.4	25.4	9.3
3. Impaired assets, gross / total lease book, gross	1.2	2.1	3.2	2.9	0.9	0.7	0.6	1.6	2.2	1.1
4. Reserves on receivables / impaired receivables	139.2	107.0	84.3	94.1	179.3	319.0	518.7	97.6	45.6	141.4
5. Foreclosed assets / total assets	0.8	0.9	1.2	1.2	0.3	0.5	0.4	0.9	0.7	0.6
6. Problem assets net of loss allowance/ total assets	0.8	1.0	1.4	1.3	0.3	0.5	0.4	0.9	1.4	0.7
7. Loan impairment charges/ average receivables, gross	0.3	1.3	1.7	0.6	0.0	0.4	0.4	0.5	0.4	0.1
8. Net charge-offs/ average receivables, gross	-	0.0	1.4	3.1	1.3	0.4	0.1	0.2	0.2	0.7
9. Operating lease assets / total assets	n.a	n.a	n.a	n.a	n.a	n.a	n.a	0.3	0.4	0.4
F. Funding & Liquidity										
1. Liquid assets / total assets	6.3	9.1	5.1	24.0	22.1	2.3	2.5	3.5	2.6	2.6
2. Liquid assets + unencumbered NIL / unsecured liabilities	355.1	103.9	116.9	145.1	162.4	157.8	146.1	152.4	133.0	116.2
3. Secured debt / total debt	73.5	58.8	66.7	38.9	32.7	62.6	63.3	61.5	53.1	42.9
4. Secured debt / pledged assets		108.3	112.9	99.5	106.5	115.6	108.4	120.7	107.7	96.5
5. ST minimal future lease payments/ ST undiscounted debt	340.9	213.1	185.5	113.3	286.6	302.8	173.1	193.6	144.5	145.9
Source: Fitch Ratings, Europlan IFRS,										

PJSC LC Europlan

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Non-Bank FI Ratings Navigator

elevant to rating, not a key rating driver but has an impact on t ting in combination with other factors. Equivalent to "moderate lative importance within Navigator.

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Finance & Leasing Companies

## **Environmental, Social and Governance Considerations**

Leasing company Europlan

0			-						9		
Credit-Relevant ESG Deriva	ation							0	verall ESG Scale		
easing company Europlan has 1 ESG	Frating driv	ver and 4 ESG potential rating drivers			key driver	0	issues	5			
impacts the rating. Leasing company Euro	oplan has e	exposure to organizational structure; appropriateness relative to business model; o exposure to regulatory risks, emissions fines or compliance costs related to owned			driver	1	issues	4			
low impact on the ratin	•	exposure to operational implementation of strategy but this has very low impact on	the rating.		potential driver	4	issues	3			
		exposure to board independence and effectiveness; ownership concentration; prote tions but this has very low impact on the rating.	ection of creditor/stakeholder rights; legal /co	mpliance risks; business continuity; key							
Leasing company Euro	oplan has e	exposure to quality and timing of financial reporting and auditing processes but this	s has very low impact on the rating.		not a rating driver	5	issues	2			
					anto	4	issues	1			
Environmental (E)											
General Issues	E Score	e Sector-Specific Issues	Reference	E Scale							
GHG Emissions & Air Quality	3	Regulatory risks, emissions fines or compliance costs related to owned equipment, which could impact asset demand, profitability, etc.	Operating Environment	5 ESG s	How to Read This Page ESG scores range from 1 to 5 based on a 15-level color gradatic (5) is most relevant and green (1) is least relevant.						
nergy Management	2	Investments in or ownership of assets with below-average energy/fuel efficiency which could impact future valuation of these assets	Risk Appetite	4 The E	The Environmental (E), Social (S) and Governance (G) tables br out the individual components of the scale. The right-hand box sh the aggregate E, S, or G score. General Issues are relevant across markets with Sector-Specific Issues unique to a particular indu						
Vater & Wastewater Management	1	n.a.	n.a.	3 the ag							
Naste & Hazardous Materials Nanagement; Ecological Impacts	1	n.a.	n.a.	2 scores issuing	group. Scores are assigned to each sector-specific issue. The scores signify the credit-relevance of the sector-specific issues to issuing entity's overall credit rating. The Reference box highlights factor(s) within which the corresponding ESG issues are captured Fitch's credit analysis.						
Exposure to Environmental Impacts	2	Impact of extreme weather events on assets and/or operations and corresponding risk appetite & management; catastrophe risk; credit concentrations	Company Profile; Asset Quality								
Social (S)				score.	This score sig	nifies th	ne credit relev	ance of	hows the overall E combined E, S and		
General Issues	S Score	e Sector-Specific Issues	Reference						umns to the left of s sub-component E		
Human Rights, Community Relations, Access & Affordability	1	n.a.	n.a.	5 scores that an	. The box on t re drivers or p	he far I otential	left identifies s drivers of the	some of e issuin	the main ESG issing entity's credit rate		
Customer Welfare - Fair Messaging, Privacy & Data Security	2	Fair lending practices; pricing transparency; repossession/foreclosure/collection practices; consumer data protection; legal/regulatory fines stemming from any of the above	Operating Environment; Risk Appetite; Asset Quality		sponding with ation for the so		s of 3, 4 c	or 5) a	and provides a b		
Labor Relations & Practices	2	Impact of labor negotiations, including board/employee compensation and composition	Company Profile; Management & Strategy; Earnings & Profitability; Capitalization & Leverage; Funding, Liquidity & Coverage	3 ratings	s criteria. The G	eneral	Issues and S	ector-S	ed from Fitch's see pecific Issues draw ited Nations Princip		
Employee Wellbeing	1	n.a.	n.a.	for Re		esting			stainability Account		
Exposure to Social Impacts	2	Shift in social or consumer preferences as a result of an institution's social positions, or social and/or political disapproval of core activities	Company Profile; Earnings & Profitability		r references i yed in the Secto				ow refer to Sector he navigator.		
Governance (G)					CRE	DIT-R	RELEVANT	ESG SC	CALE		
General Issues	G Score	e Sector-Specific Issues	Reference	G Scale How		1			verall credit rating		
Management Strategy	3	Operational implementation of strategy	Management & Strategy	5 5					a significant impact on "higher" relative importa		

General Issues	G Score	Sector-Specific issues	Reference	6.5	۰C
Management Strategy	3	Operational implementation of strategy	Management & Strategy	5	
Governance Structure	3	Board independence and effectiveness; ownership concentration; protection of creditor/stakeholder rights; legal /compliance risks; business continuity; key person risk; related party transactions	Management & Strategy	4	
Group Structure	4	Organizational structure; appropriateness relative to business model; opacity; intra-group dynamics; ownership	Company Profile	3	
Financial Transparency	3	Quality and timing of financial reporting and auditing processes	Management & Strategy	2	
				1	

Europlan has an ESG Relevance Score of '4' for Group Structure stemming from an ownership by Safmar FI holding and ultimately by Said Gutseriev. Europlan reports no meaningful credit exposure to related parties and company's policy limits dividend payout at 100%. The latter remained below 50% in 2018–2020 but there are potential risks as the parent group seeks cash to settle the obligations under agreement with the Central Bank of Russia, which stretches the leverage further up in the structure. This has a negative impact on Europlan's credit profile, and is relevant to the ratings in conjunction with other factors.

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